# MINUTES
## Meeting of the MassDOT Board of Directors
## December 11, 2017

The MassDOT Board of Directors was called to order at 11:40 p.m. by Chair Stephanie Pollack.

Those present were Chair Stephanie Pollack, Directors Ruth Bonsignore, Steven Poftak, Robert Moylan (departed at 3:35), Tim King, Dean Mazzarella (departed at 3:10 p.m.), Brian Shortsleeve, Betsy Taylor, Monica Tibbits-Nutt and Joseph Sullivan (departed at 3:23 p.m.) being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Also present were Fiscal and Management Control Board (FMCB) Chair Joseph Aiello (at 1:34 p.m.), FMCB Director Brian Lang (at 1:36 p.m.), Registrar Erin Deveney, Rail and Transit Administrator Astrid Glynn, Highway Administrator Jonathan Gulliver, Administrator Jeffrey DeCarlo, David Mohler, Michelle Ho, General Manager Luis Ramirez, Nathan Peyton, Owen Kane, Marie Breen, John Dalton, Steve Woelfel, Scott Hamwey, Grant Hauber, Jody Ray and Kate Fichter.

Chair Pollack opened up the public comment session.

The first speakers, Senator William Brownsberger, Representative Kevin Honan, Representative Michael Moran and Fred Salvucci commented on the Allston I-90 project (West Station).

Next, Bob Sloane from Walk Boston, John Bowman, Stacy Thompson from Livable Streets, Ali Ofsevit, Richard Fries from Mass Bike, Harry Mattison, Alano Olson and Galen Mook from the Allston I-90 Task Force and Marc Ebuña from Transit Matters, Brett Whelen, Jessica Robertson, and John Sansone all commented on the I-90 Allston Project and West Station.

John Shields, on behalf of local engineers and architects, commented on the Allston Project, West Station and the impact on Charles River.

Next, Patricia Donovan from Hull commented on the Hull ferry and lack of public transportation.

Next, Kathryn Carlson from A Better City commented on the Commuter Rail Vision agenda item.

Next, Arcardi Goldminster commented on the I-90 Allston project and the Rail Vision.

Lastly, Glen Berkowitz from A Better City commented on the I-90 Allston Project and a request to extend the public comment session.

Next was the approval of the minutes of the November 13, 2017 meeting.

On motion duly made and seconded, it was;

**VOTED: To approve the minutes of November 13, 2017.**

Next, the Chair gave the report of the Secretary and CEO. Secretary Pollack updated the Board on the recent snow storm; water transportation; the Fenway Center Air Rights Project; the Green Line Extension Project; the South Station Expansion Project; Registry issues and the Ski Train to Wachusett Mountain. Ms. Pollack concluded her remarks with the announcement that General Counsel John Englander had been officially sworn in to the Appeals Court and that Marie Breen had been promoted to MassDOT General Counsel.

Next, Chair Pollack called upon Highway Administrator Jonathan Gulliver to present Agenda Item 3, the Report of the Highway Administrator. Mr. Gulliver updated the Board on the reorganization of the Mass Highway Division, allowing for better oversight on safety, construction and engineering. Mr. Gulliver continued updating the Board on highlights of a recent Freight Advisory Group meeting and on S2217: An Act Promoting Construction Zone Safety, as set forth in the attached document labeled “Highway Administrator’s Report, December 11, 2017.” Discussion ensued.

Chair Pollack noted for the record that the written reports of the Registrar of Motor Vehicles, Rail and Transit Administrator and Aeronautics Administrator had been submitted and were included in the Board books.

Next, Chair Pollack called upon Rail and Transit Administrator Astrid Glynn, with contribution from Highway Administrator Mr. Gulliver to present Agenda Item 8, an update on the Grant Programs. The two Rail and Transit Division grant programs were presented by Administrator of Rail and Transit Astrid Glynn and include the Industrial Rail Access Program (IRAP) and the Community Transit Grant Program.

Mr. Gulliver concluded the presentation providing an overview of the Highway Division grant programs, Complete Streets and Municipal Bridge, as set forth in the attached document labeled "SFY2018 Competitive Grant Programs, December 11, 2017." Discussion ensued.

Next, Chair Pollack asked that Mr. Gulliver present Agenda Item 7, the update on Highway Winter Preparedness. Mr. Gulliver provided the Board with an update on new technologies that would provide better analytics for making decisions; snow and ice equipment and materials; internal communications activated during major winter weather event; public communications in real-time from Highway Operations Center and next steps, as set forth in the attached

document labeled “Highway Winter Preparedness Update, December 11, 2017.” Discussion ensued.

Next, at the call of Chairman Aiello, a meeting of the Fiscal and Management Control Board was called to order at 1:34 p.m. joining the MassDOT Board of Directors Meeting for joint board presentations.

Chair Pollack asked Chairman Aiello to give the report from the FMCB, Agenda Item 9. Chair Aiello updated the Board on matters discussed at the last four FMCB meetings. Mr. Aiello announced that the FMCB had approved the GLX Design-Build contract, an AFC 2.0 System Integrator contract and a contract for commuter rail track, ties and switches. Additionally, the FMCB approved a new advertising policy and approved a plan to build 500 apartments and 228,000 square feet of commercial space on top of the Quincy Center T station.

Mr. Aiello noted the FMCB had heard updates on Late Night Service; the Integrated Fleet and Facilities Plan on Heavy Rail, Bus Fleet and Maintenance Facilities; Commuter Rail and Keolis; the new procurement process; and bus service planning and ridership.

Next, Chair Pollack noted that Agenda Item 10, the GLX Update would not be presented and that going forward, it was agreed upon by the Board that GLX written reports would be submitted monthly and quarterly updates would be

presented by Project Manager John Dalton. See attached document labeled "Green Line Extension Project, December 11, 2017." Discussion ensued.

Next, Chair Pollack called upon Michael O'Dowd, MassDOT's Project Manager for the Allston I-90 project to present Agenda Item 11. Mr. O'Dowd provided an overview and status of the Allston Interchange Project to familiarize the Board Members with the transit elements of the Project. Mr. O'Dowd discussed the three "Throat Area" variations that MassDOT was considering and the differing impacts on the short and long-term rail transportation implications, and other considerations and next steps, as set forth in the attached document labeled "I-90 Allston Interchange – a Multimodal Transportation Project, December 11, 2017." Jody Ray, Assistant General Manager of Commuter Rail and Ferries contributed to the presentation. Lengthy discussion ensued.

Next, Chair Pollack called upon Deputy Chief of Staff Nathan Peyton to present Agenda Item 12, the Water Transportation Study Update. Mr. Peyton updated the Board on the two water transportation studies on how to expand ferry service on some existing routes, as well as additional new destinations. Currently 12 sites had been selected for modeling which would be reduced to three sites in the spring. Mr. Peyton discussed next steps which included detailed market and feasibility analyses and financial model and business plans for the new routes, based on these findings, as set forth in the attached

document labeled “Water Transportation Study Update, December 11, 2017.” Discussion ensued.

Next, Chair Pollack called upon Steve Woelfel, Deputy Director of MassDOT’s Office of Transportation Planning to present Agenda Item 13, the Capital Investment Program (CIP) Overview. Mr. Woelfel provided the Board with an overview of the CIP calendar and schedule and noted that the Boards would approve the final CIP in June of 2018, as set forth in the attached document labeled “2019-2023 Capital Investment Plan (CIP) Update for the Joint Board, December 11, 2017.” Mr. Woelfel further noted that his team was working on the communications plan that was requested at the Capital Programs Committee meeting on December 5, 2017. Discussion ensued.

Lastly, Chair Pollack called upon Scott Hamwey, Manager of Long Range Planning to present the final Joint Board Agenda Item 14, the Commuter Rail Vision Update. Mr. Hamwey said the study objective was to identify the most cost-effective strategies for leveraging the MBTA’s extensive rail network to increase ridership and better meet the transportation and economic growth needs of the region in the future, and to inform the development of the next operating contract for the MBTA’s rail system, as set forth in the attached document labeled “MBTA Commuter Rail Vision, December 11, 2017.” Grant Hauber, the MBTA’s Senior Director of Commuter Rail Strategy contributed to the presentation. Discussion ensued.

On motion duly made and seconded, it was;

**VOTED: to adjourn the MassDOT meeting at 4:04 p.m.**

## **Document relied upon for this meeting**:

Minutes of November 13, 2017
Secretary Pollack's Remarks, December 11, 2017
Highway Administrator's Report, December 11, 2017
Registry of Motor Vehicles Division Board Report, December 11, 2017
Rail and Transit Administrator's Report, December 11, 2017
Aeronautics Administrator's Report, December 11, 2017
Highway Winter Preparedness Update, December 11, 2017
SFY2018 Competitive Grant Programs, December 11, 2017
GLX Update, December 11, 2017
I-90 Allston Interchange – a Multimodal Transportation Project, December 11, 2017."
Water Transportation Update, December 11, 2017
2019-2023 Capital Investment Plan (CIP) Update for the Joint Board, December 11, 2017
MBTA Commuter Rail Vision, December 11, 2017